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USIB/IRAC-D-22.1/39
17 June 1975
Limited Distribution

UNITED STATES INTELLIGENCE BOARD
INTELLIGENCE RESOURCES ADVISORY COMMITTEE

MEMORANDUM FOR USIB PRINCIPALS
IRAC PRINCIPALS

SUBJECT : DCI Objectives for the Intelligence Community
for FY 1976

REFERENCES : a. USIB/IRAC-D-22.1/37, 3 June 1975
and Memorandum for Holders-1,
dated 11 June 1975
b. USIB-M-697, 13 June 1975, Item 3

1. The attached draft of the subject paper reflects changes, largely in the Substantive Objectives, made in the course of the USIB review of this subject at its meeting of 13 June 1975 (reference a.).

2. The Resource Management Objectives (and Milestones) have been placed on the agenda for IRAC review and comment at its meeting now scheduled for 30 June. Subsequent to the IRAC meeting a final draft of the attached paper will be submitted to the DCI for approval.

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Executive Secretary

Attachment

Exempt from general
declassification schedule of E.O. 11652
exemption category 5B(1), (2), (3)
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DCI SUBSTANTIVE INTELLIGENCE OBJECTIVES FOR THE
INTELLIGENCE COMMUNITY - FY 1976

Provide reliable and timely foreign intelligence reports, assessments, and estimates to the President and other elements of the US Government involved in policy formulation, international negotiations, and major operational decisions on the following priority topics:

OBJECTIVE NO. 1

Soviet policies, intentions, and capabilities for the execution of political, security and economic programs, with particular reference to:

- changes in Soviet leadership and the dynamics of and factors affecting Soviet decision making.
- providing early warning of scientific and technical advances which could significantly affect the US national security or national welfare.
- major developments in Soviet military RDT&E of weapons systems, deployment, and order of battle.
- Soviet compliance with the Strategic Arms Limitation agreements, the Limited Test Ban Treaty, possible Mutual Balanced Force Reduction agreements, and the observance of cease-fire or peace treaty arrangements; Soviet perception of US and Allied negotiating positions and force capabilities with respect to these issues.
- Soviet extension of political influence and military power outside of the USSR.

OBJECTIVE NO. 2

Developments within and policies, intentions, decision-making processes, and capabilities of the People's Republic of China in key political, military and economic areas which impact on important interests of the United States, its allies, the USSR, the rest of Asia and the more influential underdeveloped countries.

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OBJECTIVE NO. 3

Political and military developments and trends (including terrorism) in potentially volatile international situations of strategic concern to the US.

OBJECTIVE NO. 4

Policies, intentions and capabilities of foreign states other than the USSR and the PRC, to develop nuclear weapons, chemical and biological weapons, and delivery systems to employ them.

OBJECTIVE NO. 5

Major foreign economic developments and trends relevant to US international policy decisions and negotiations, particularly those related to energy, raw materials, food resources, and to international trade arrangements.

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Attachment
USIB/IRAC-D-22.1/39
17 June 1975

FY 1976

DCI RESOURCE MANAGEMENT OBJECTIVES

OBJECTIVE NO. 1

Evaluate the performance of the Intelligence Community in meeting the FY 75 substantive objectives and in response to the FY 75 Key Intelligence Questions; submit an Annual Report of the conclusions to the President through the National Security Council Intelligence Committee for review and comment; present revised substantive objectives and Key Intelligence Questions for FY 76 to the NSCIC.

MILESTONES:

Date

- June-July o Develop and submit KIQs-FY 76 to the NSC (Intelligence Committee) for review.
- June-July o Develop FY 76 KIQ Collection and Production Strategies.
- July-Aug o Prepare Individual Evaluation Reports on Community FY 75 Performance:
 - FY 75 KEP completed providing substantive judgments of performance against FY 75 KIQs, and insights into resource utilization.
 - Quality and completeness of finished intelligence products evaluated in terms of national foreign policy level user requirements.
- Aug-Sept o KIQ Collection and Production Strategies Review by USIB.
- September o Provide evaluation of performance in meeting substantive intelligence objectives in Annual Report to the President.
- Oct-Nov o Include appropriate assessment data in the National Foreign Intelligence Program Recommendation (NFIPR).

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May • Develop Key Intelligence Questions for FY 77.

July-June • KEP Performance Period.

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OBJECTIVE NO. 2

Review the programs of the Intelligence Community in the Intelligence Resources Advisory Committee. Submit to the President, through the Office of Management and Budget, independent recommendations for the National Foreign Intelligence Program. Support the President's intelligence budget before the Congress.

MILESTONES:

<u>Date</u>	
June	IRAC Meeting - Pre-PMR
July	Program Manager Submissions
July	DCI Review - CCP/APS/GDIF/SRV
July	Special Navy EXCOM
July	NRO EXCOM
July	DCI Review of CIAP
Mid-July	IRAC Meeting
July	Issue Papers/PDM to SecDef
July	Issue PDM
August	Submit PDM Reclamas
August	Issue Amended PDM's
September	Submit Budget Estimates--Services and agencies estimates to DoD Comptroller
October	IRAC Meeting to air fiscal/budget problems before OMB and Program Managers. Report IR&DC activities as an agenda item.
October-Nov	OSD/OMB Budget Reviews

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November DCI/ASD(I) meeting to review impact of OSD/OMB
budget recommendations on GDIF and CCP and to
make tentative decisions.
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November NRO EXCOM - Decision on NRO FY 77 budget
November DCI/ASD(I) meeting - Decisions on GDIF and CCP budgets
November Issue Program Budget Decisions
December Program Managers complete PBD reclaims, as appropriate
December IRAC Meeting - Review FY 77 budget decisions and
draft NFIPR
December Director submits National Foreign Intelligence Program
Recommendation (NFIPR) to the President through OMB.
February Issue Planning and Programming Guidance (SecDef)
February Fiscal Guidance Policy--Intelligence Annex--ASD(I)
March Program Development
March IRAC Review
March Issue Program Call (CIA)
April EXCOM
April Congressional Budget Presentations
May Submit Program Objectives
May Program Review--ASD(I) and IC
June OMB Fiscal Guidance

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OBJECTIVE NO. 3

Provide leadership and guidance to the Intelligence Community, with the advice and assistance of the United States Intelligence Board and the Intelligence Resources Advisory Committee to include:

- Long-term Planning Guidance
- Substantive and Resource Management Objectives
- Production of National Intelligence
- National Plans for Signals Intelligence, Imagery and Human Source Intelligence
- Foreign Economic Intelligence Guidance
- Crisis and Warning Intelligence
- Protection of Intelligence Sources and Methods
- *Resource Implications of KIQ Strategy Reports to IRAC*

MILESTONES:

Date

- Long-term Planning Guidance
 - June - Produce and disseminate the DCI's Perspectives for Intelligence 1976-1981.
 - June - Produce and disseminate the DCI's Objectives for the Intelligence Community - FY 76
 - January - *Produce and disseminate the DCI's Perspectives for Intelligence 1977-1982.*
- Objectives
 - March - *Produce substantive and resource management objectives for FY 77*
- Production of National Intelligence
 - Report FY 75 improvements in intelligence production.
 - July-June - Conduct a continuing substantive review of national intelligence products and report findings and provide production guidance in part through the publication of the Review of National Intelligence. 6

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- July-June - Conduct post-mortems of the Community's performance before and during international crises or other international developments, as appropriate.
- o National SIGINT Plan
 - June - SIGINT Committee provide updated statements of SIGINT requirement for input to NSP.
 - June - Director, NSA begin revision of NSP to reflect current intelligence objectives and resource decisions.
 - August - Services, Departments, and Agencies review draft revisions.
 - October - JCS review.
 - November - USIB/IRAC review.
 - December - Provide revised NSP for use in development of cryptologic programs.
- o National Imagery Plan for Satellites
 - July - Completion of studies serving as inputs to the NIPS.
 - October - Draft National Imagery Plan with a summary of actions required by the NRP and the Intelligence Community.
 - November - Community review of final draft.
 - November - Presentation of National Imagery Plan to EXCOM; USIB/IRAC.
 - December - Publication of National Imagery Plan.
 - Jan-June - Implementation of NIP.

- o National HUMINT Plan

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- July - Human Sources Committee approval of National HUMINT Plan (concept-outline).
- August - Tasking of departments and agencies.
- October - Inputs from departments and agencies.
- November - Completion of first draft.
- January - Completion of final draft.
- February - USIB/IRAC approval.
- March - Publish National HUMINT Plan.
- Foreign Economic Intelligence Guidance
 - Publish evaluation by the EIC of responses to collection guidance transmitted via the Combined Economic Reporting Program (CERP).
- Crisis and Warning Intelligence
 - Provide the DCI with the instrumentality to respond to warning and crisis situations on the basis of the convergence of critical items of intelligence from all agency sources.
 - D/DCI/IC Report to USIB on results of Working Group (USIB) review of strategic warning process.
- Protection of Intelligence Sources and Methods
 - Presentation to Congress of recommendations for legislation to strengthen the protection of intelligence sources and methods.
 - Report to DCI on status of development of Community Computer-Assisted Compartmentation Control System.

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- August - D/DCI/IC report recommendations to the DCI and SecDef on the results of pilot study--national-tactical relationships.
- e *Resource Implications of KIQ Strategy Report to IRAC*
- Sept-Oct - R&D needs and levels of effort and urgencies
- Sept-Oct - Investment/procurement and levels--e.g., modernization; number of buys; hasten IOC; etc.

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OBJECTIVE NO. 4

Stimulate research, development, and application of techniques to improve intelligence collection processing, analysis, production, and presentation. Foster R&D cross-program technology sharing. Establish alternative or parallel research and development programs that hold promise to provide key intelligence in the event current collection resources are rendered less effective due to unanticipated technology advances by target nations.

MILESTONES:

Date

- Oct • Obtain from the IRAC and the R&D Council formal recommendations for intelligence R&D efforts responsive to issues described in the DCI's Perspectives 1976-1981.
- Nov • IR&D Council submit recommendations to USIB/IRAC on the following key problem areas:
- tactical and near-real time use of intelligence.
 - new initiatives in mass-memory technology to reduce data handling and in the use of computer terminals to improve analyst data handling capabilities.
 - improved methods for information processing, analysis, and presentation of intelligence information to intelligence consumers.
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- remote sensor technology.
 - HUMINT R&D.
- Dec-Jun • Follow-up actions based on USIB/IRAC assessment of recommendations.

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OBJECTIVE NO. 5

Stimulate efforts to review and improve the Community's substantive intelligence requirements mechanism. Utilize the USIB/IRAC mechanisms to evaluate recommendations and implement improvements.

MILESTONES:

Date

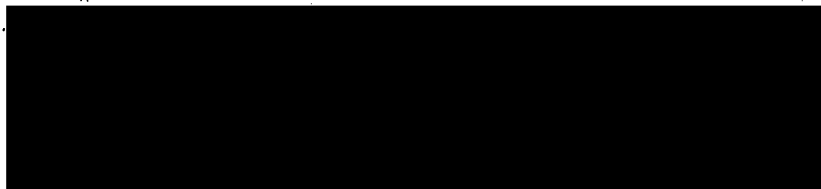
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| Jul-Sep | • Complete problem-oriented revision of imagery collection/exploitation requirements base. |
| July | • Assuming initial system design of on-line capability for community submission and processing of imagery requirements aimed at early FY 77 IOC. |
| August | • Initiate long-term community effort, possibly contractual, for technical analytic support to requirement evaluation and development of imagery collection strategies. |

Human Source Committee

- Conduct FOCUS Assessments

Jul-Dec



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Jul-Dec

- Review requirements/guidance systems--recommend changes for improvement and simplification.
- Develop systems for short-term special guidance to field collectors.
- Review mechanisms/systems for tasking clandestine collection for priority requirements.
- Develop improved communications between production analysts and field reporters.

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- Sept • Develop with NIOs KIQ strategy statements for human source collection.

SIGINT

- July • Complete new SIGINT requirements mechanism and submit to USIB.
- April-May • Utilizing the new mechanism, complete a review of all SIGINT requirements.

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OBJECTIVE NO. 6

Assist and respond to Presidential and Congressional Committees involved in reviewing and investigating the U.S. Foreign Intelligence Community.

MILESTONES:

Milestones for this objective are dependent upon the various commissions/committees and how they schedule their efforts.

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